

Steward Good Samaritan Medical Center is a mid-size, for-profit community-High Public Payer (HPP) hospital located in the Metro South region. It is a member of Steward Health Care System. Steward Good Samaritan had a 6.8% increase in inpatient discharges from FY11 to FY15, compared with a median decrease of 9.5% among peer cohort hospitals. Steward Good Samaritan reported a profit in FY15 for the third consecutive fiscal year. Its total margin of 8.6% was higher than the 5.4% median of its peer cohort, and it was also the highest margin the hospital had in the five year period.

Overview / Size

Hospital System Affiliation:	Steward Health Care System
Change in Ownership (FY11-FY15):	Not Applicable
Total Staffed Beds:	224, mid-size acute hospital
% Occupancy:	88.0%, > cohort avg. (65%)
Special Public Funding:	ICB ⁰
Trauma Center Designation:	Not Applicable
Case Mix Index:	0.82, < cohort avg. (0.87); < statewide (1.00)

Financial

Inpatient NPSR per CMAD:	\$9,792
Change FY14-FY15:	3.6%
Inpatient:Outpatient Revenue in FY15:	42%:58%
Outpatient Revenue in FY15:	\$115,228,393
Change FY14-FY15:	13.2%
Total Revenue in FY15:	\$260,767,317
Total Surplus (Loss) in FY15:	\$22,354,425

Payer Mix

Public Payer Mix:	69.3% (HPP* Hospital)
CY15 Commercial Relative Price:	0.91
Top 3 Commercial Payers:	Blue Cross Blue Shield of MA Harvard Pilgrim Health Care Tufts Health Plan

Utilization

Inpatient Discharges in FY15:	17,276
Change FY14-FY15:	3.3%
Emergency Department Visits in FY15:	61,661
Change FY14-FY15:	10.2%
Outpatient Visits in FY15:	72,318
Change FY14-FY15:	-4.6%

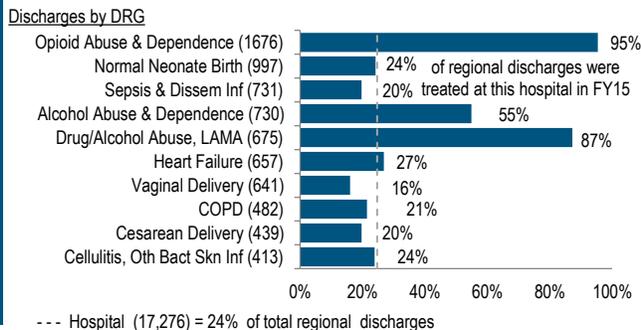
Quality

Readmission Rate in FY15:	16.9%
Change FY11-FY15 (percentage points):	-0.2%
Early Elective Deliveries Rate (Jan 2015-Jun 2016):	0.0%

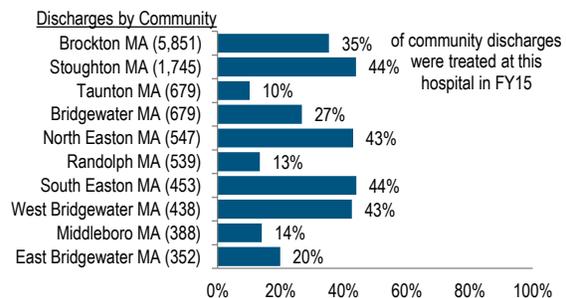
At a Glance

Services

What were the most common inpatient cases (DRGs) treated at the hospital in FY15? What proportion of the region's cases did this hospital treat for each service?

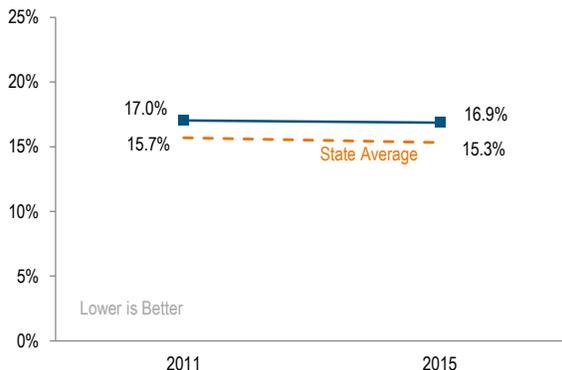


Where did most of the hospital's inpatients reside? What proportion of each community's total discharges was attributed to this hospital?

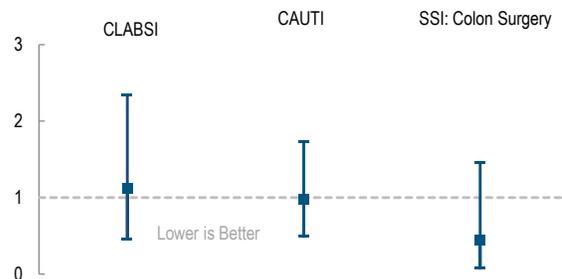


Quality

What proportion of adult patient discharges from this hospital resulted in a readmission at any hospital within 30 days, and how does this compare to the state average?



How many central line-associated blood stream infections (CLABSI), catheter-associated urinary tract infections (CAUTI), and surgical site infections (SSI) after colon surgery did patients get at this hospital compared to what was expected based on the hospital's characteristics and case mix?



For descriptions of the metrics, please see the technical appendix.

2015 HOSPITAL PROFILE: STEWARD GOOD SAMARITAN MEDICAL CENTER

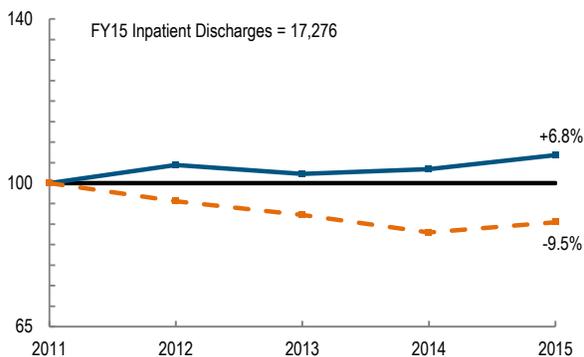
Cohort: Community, High Public Payer

Key:

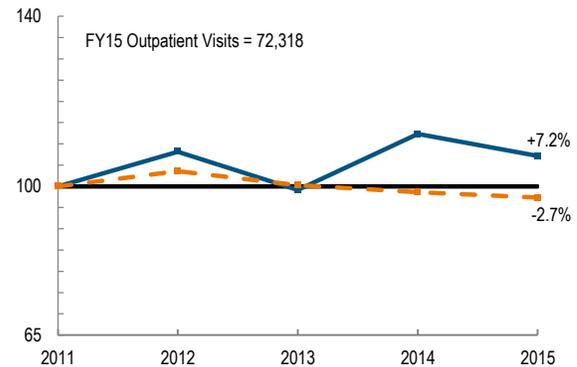
- Hospital
- Peer Cohort

Utilization

How has the volume of the hospital's inpatient discharges changed compared to FY11, and how does this compare to the hospital's peer cohort median? (FY11=100)

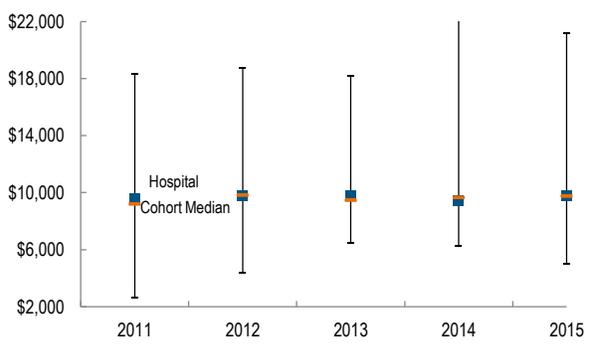


How has the volume of the hospital's outpatient visits changed compared to FY11, and how does this compare to the hospital's peer cohort median? (FY11=100)

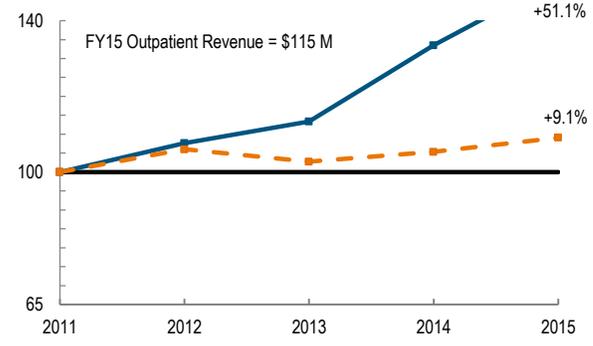


Patient Revenue Trends

What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY11 and FY15, and how does this compare to the hospital's peer cohort median?



How has the hospital's total outpatient revenue changed compared to FY11, and how does this compare to the hospital's peer cohort median? (FY11=100)



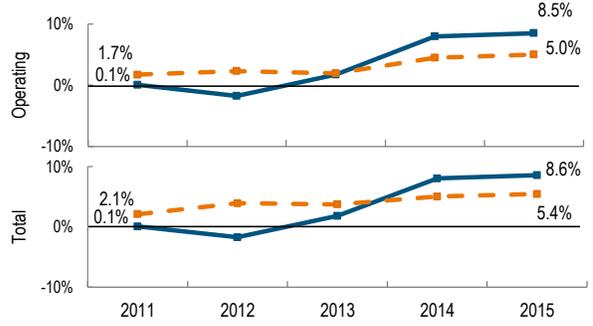
Financial Performance

How have the hospital's total revenue and costs changed between FY11 and FY15?

Revenue, Cost, & Profit/Loss (in millions)

FY	2011	2012	2013	2014	2015
Operating Revenue	\$ 183	\$ 225	\$ 234	\$ 247	\$ 261
Non-Operating Revenue	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Revenue	\$ 183	\$ 225	\$ 234	\$ 247	\$ 261
Total Costs	\$ 183	\$ 229	\$ 230	\$ 227	\$ 238
Total Profit (Loss)	\$ 0.1	\$ (4.0)	\$ 4.2	\$ 19.8	\$ 22.4

What were the hospital's total margin and operating margins between FY11 and FY15, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

⁹ For more information on Infrastructure and Capacity Building (ICB) special funding, please contact the Massachusetts Executive Office of Health and Human Services (EOHHS).

* High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.